Financial Statements of

### DIOCESAN PASTORAL CENTRE OF THE BISHOP OF VICTORIA, CORPORATION SOLE

And Independent Auditor's Report thereon

Year ended December 31, 2024



#### **KPMG LLP**

St. Andrew's Square II 800-730 View Street Victoria, BC V8W 3Y7 Canada Telephone (250) 480 3500 Fax (250) 480 3539

### INDEPENDENT AUDITOR'S REPORT

To the Bishop of Diocesan Pastoral Centre of the Bishop of Victoria, Corporation Sole

### **Opinion**

We have audited the financial statements of Diocesan Pastoral Centre of the Bishop of Victoria, Corporation Sole (the Entity), which comprise:

- the statement of financial position as at December 31, 2024
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies (Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2024 and its results of operations and its cash flows for the year then ended in accordance with the basis of accounting in Note 1 to the financial statements.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



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### Emphasis of Matter - Basis of Preparation

We draw attention to Note 1 to the financial statements, which describes the basis of accounting and the defined entity as reported upon in these financial statements.

The financial statements are prepared for reporting to the Bishop and to lenders and as a result, the financial statements may not be suitable for another purpose.

Our opinion is not modified in respect to this matter.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the basis of accounting in Note 1 to the financial statements; this includes determining that the applicable financial reporting framework is an acceptable basis for the preparation of the financial statement in the circumstances, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with Governance are responsible for overseeing the Entity's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.



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#### We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
  - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Chartered Professional Accountants** 

Victoria, Canada June 16, 2025

LPMG LLP

Statement of Financial Position

December 31, 2024, with comparative information for 2023

	2024	2023
Assets		
Current assets:		
Cash and cash equivalents	\$ 2,722,057	\$ 2,075,120
Accounts receivable	446,277	332,529
Prepaid expenses and deposits	27,178	30,971
Property held for sale (note 3)	<u>-</u>	273,292
	3,195,512	2,711,912
Investments (note 2)	7,932,564	6,505,944
Capital assets (note 3)	5,958,257	6,033,228
	\$ 17,086,333	\$ 15,251,084
Accounts payable and accrued liabilities (note 4)  Deferred revenue and contributions (note 5)	\$ 189,587 2,203,212 2,392,799	\$ 213,569 1,643,581 1,857,150
Deferred revenue life lease (note E)	, ,	, ,
Deferred revenue - life lease (note 5)	1,120,667	1,153,467
Total liabilities	3,513,466	3,010,617
Net assets:	4 007 500	4 070 704
Invested in capital assets Restricted for endowment purposes (note 8)	4,837,590 1,296,999	4,879,761 1,275,302
	2,055,421	1,733,096
	2,000,421	
Internally restricted (note 8)	5 382 857	4.337.300
	5,382,857 13,572,867	
Internally restricted (note 8)		4,352,308 12,240,467

See accompanying notes to financial statements.

Approved by the Finance Committee

### DIOCESAN PASTORAL CENTRE OF THE BISHOP OF VICTORIA, CORPORATION SOLE Statement of Operations

Year ended December 31, 2024, with comparative information for 2023

	2024	2023
Revenue:		
Parish assessments	\$ 1,363,246	\$ 1,228,646
Donations	118,949	478,757
School assessments (note 11)	115,514	746,080
Ministries and programs:		
Donations	112,188	167,856
Grants	44,640	29,974
Program revenue recognized	-	10,000
Donation appeal	691,659	826,303
Gain (loss) on disposal of capital assets	326,707	(2,813)
Investment income (note 6)	1,282,782	824,129
Property income	264,801	233,968
Other revenue	42,946	48,818
	4,363,432	4,591,718
Expenses:		
General Diocesan	524,311	529,980
Ministries and programs	2,232,002	2,244,456
Property expenses	37,287	43,133
Administration	202,429	237,046
Appeal campaign expenses	56,700	56,481
School expenses	-	807,434
•	3,052,729	3,918,530
Excess of revenue over expenses	\$ 1,310,703	\$ 673,188

See accompanying notes to financial statements.

Statement of Changes in Net Assets

Year ended December 31, 2024, with comparative information for 2023

	Investment in capital assets	Restricted for endowment purposes (note 8)	Internally restricted (note 8)	Unrestricted	Total
Balance January 1, 2023	\$ 5,138,849	\$ 1,275,302	\$ 1,557,749	\$ 3,595,379	\$ 11,567,279
Excess (deficiency) of revenue over expenses Internally imposed restrictions	(50,670)	- -	160,490 14,857	563,368 (14,857)	673,188 -
Capital asset purchases Transfer to property held for sale	64,874 (273,292)	-	-	(64,874) 273,292	- -
Balance December 31, 2023	4,879,761	1,275,302	1,733,096	4,352,308	12,240,467
Excess (deficiency) of revenue over expenses Endowment contributions Net use of restricted funds Capital asset purchases	(51,252) - - 9,081	21,697 - -	349,902 - (27,577) -	1,012,053 - 27,577 (9,081)	1,310,703 21,697 - -
Balance December 31, 2024	\$ 4,837,590	\$ 1,296,999	\$ 2,055,421	\$ 5,382,857	\$ 13,572,867

See accompanying notes to financial statements.

### **DIOCESAN PASTORAL CENTRE OF THE BISHOP OF** VICTORIA, CORPORATION SOLE Statement of Cash Flows

Year ended December 31, 2024, with comparative information for 2023

	2024	2023
Cash provided by (used in):		
Operations:		
Excess of revenue over expenses	\$ 1,310,703	\$ 673,188
Items not involving cash:		
Amortization of capital assets	61,336	57,941
Amortization of buildings under life lease	22,716	22,716
Gain on sale of property	(326,708)	-
Revenue recognized on life lease	(32,800)	(32,800)
Loss on disposal of capital assets	-	2,813
	1,035,247	723,858
Changes in non-cash operating working capital:		
Decrease in accounts receivable	(113,748)	304,329
Decrease (increase) in prepaid expense and deposits	3,793	(6,117)
Increase (decrease) in accounts payable and accrued		
liabilities	(23,982)	(421,193)
Increase (decrease) in deferred revenue and		
contributions	559,631	128,865
	1,460,941	729,742
Financing:		
Increase in net assets restricted for endowment purposes	21,697	_
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Investing:		
Decrease (increase) in investments, net	(1,426,620)	(841,303)
Purchase of capital assets	(9,081)	(64,874)
Proceeds on disposal of capital assets	600,000	-
	(835,701)	(906,177)
	, ,	, , ,
Increase (decrease) in cash and cash equivalents	646,937	(176,435)
	0.0,00.	(, 100)
Cash and cash equivalents, beginning of year	2,075,120	2,251,555
222. 2 Such Squitters to granting of your	2,0.0,120	_,_000
Cash and cash equivalents , end of year	\$ 2,722,057	\$ 2,075,120
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See accompanying notes to financial statements.

Notes to Financial Statements

Year ended December 31, 2024

Diocesan Pastoral Centre of the Bishop of Victoria, Corporation Sole (the "Corporation Sole") was incorporated by a special act of the legislature and was established for the advancement of Roman Catholic religious worship, instruction and ministry on Vancouver Island.

The Corporation Sole is registered with Canada Revenue Agency as a charitable organization and, accordingly, is not subject to income tax. The Bishop of Victoria, through a Finance Committee, administers the Diocese of Victoria (the "Diocese"), which encompasses the Pastoral Centre, the parishes and other affiliates. As indicated in note 1(a) below, these financial statements reflect only a portion of the assets, liabilities and operations of the Bishop of Victoria, Corporation Sole.

### 1. Significant accounting policies:

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations except that the individual parishes and missions, St. Patrick's Parish Housing Corporation and The Catholic Independent Schools of the Diocese of Victoria, controlled entities, have not been fully consolidated nor disclosed. The financial statements are prepared for purposes of reporting specified operations to the Bishop of the Diocese of Victoria and to lenders on the specified operating activities. As a result, the financial statements may not be suitable for other purposes.

#### (a) Defined entity:

The Corporation Sole comprises a number of diverse operations and ownership or control of a number of related entities.

The Corporation Sole includes:

The Diocesan Pastoral Centre

The 40 parishes and missions of the Diocese

The Corporation Sole wholly owns and/or has control over:

St. Patrick's Parish Housing Corporation

The Catholic Independent Schools of the Diocese of Victoria

The Catholic Foundation of Vancouver Island

For purposes of these financial statements, the defined entity reflected in these financial statements consists only of the Diocesan Pastoral Centre and does not include the other entities described above. This defined entity for reporting purposes in these financial statements is referred to as the "Pastoral Centre".

The financial statements of The Catholic Independent Schools of the Diocese of Victoria , The Catholic Foundation of Vancouver Island and St. Patrick's Parish Housing Corporation are subject to separate audit or review engagements.

Notes to Financial Statements (continued)

Year ended December 31, 2024

### 1. Significant accounting policies (continued):

### (b) Capital assets:

Capital assets are stated at cost less accumulated amortization. Land and buildings acquired prior to January 1, 2011 are recorded at deemed cost, being fair value at January 1, 2011, the transition date to Canadian accounting standards for not-for-profit organizations. Amortization is provided using the straight line method and the following annual rates:

Asset	Rate
Buildings Buildings under life lease Furniture and equipment Computers	25 and 50 years 60 years 10 years 3 years

When a capital asset no longer contributes to the Pastoral Centre's ability to provide services, its carrying amount is written down to its residual value.

#### (c) Cash and cash equivalents:

Cash and cash equivalents include cash-on-hand and short-term deposits which are highly liquid with original maturities of less than three months at the date of acquisition. These financial assets are convertible to known amounts of cash and are subject to an insignificant risk of changes in value.

### (d) Revenue recognition:

The Pastoral Centre follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as direct increases in net assets.

Restricted investment income is recognized as revenue in the year in which the related expenses are incurred. Unrestricted investment income is recognized as revenue when earned.

The Pastoral Centre assesses the parishes for the administration of the Pastoral Centre. These and all other revenue items are recorded on an accrual basis.

Notes to Financial Statements (continued)

Year ended December 31, 2024

### 1. Significant accounting policies (continued):

### (e) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from those estimates.

#### (f) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Investments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Pastoral Centre has elected to carry all investments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Pastoral Centre determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Pastoral Centre expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

Notes to Financial Statements (continued)

Year ended December 31, 2024

### 1. Significant accounting policies (continued):

### (g) Allocation of expenses:

The Pastoral Centre engages in program and fundraising activities. The costs of each activity include the costs of personnel and other expenses that are directly related to the function.

The Pastoral Centre also incurs and attributes overhead and general support expenses that are common to the administration of the organization and each of its activities. The allocation of overhead is based on the relative space each program uses of the Pastoral Centre. The allocation of general support expenses is based on the program's proportionate share of total expenses.

#### 2. Investments:

Investments are recorded at fair value.

	2024	2023
Cash	\$ 490,463	\$ 469,037
Fixed income	2,935,090	2,472,687
Common shares	6,387,330	5,123,004
	9,812,883	8,064,728
Amounts held in trust (note 7)	(1,880,319)	(1,558,784)
	\$ 7,932,564	\$ 6,505,944

Notes to Financial Statements (continued)

Year ended December 31, 2024

### 3. Capital assets:

			2024
		Accumulated	Net book
	Cost	amortization	value
Land	\$ 4,065,000	\$ -	\$ 4,065,000
Buildings	1,156,475	340,165	816,310
Buildings under life lease	1,726,060	748,322	977,738
Furniture and equipment	157,552	75,039	82,513
Computers	36,329	19,633	16,696
	\$ 7,141,416	\$ 1,183,159	\$ 5,958,257

			2023
		Accumulated	Net book
	Cost	amortization	value
Land	\$ 4,065,000	\$ -	\$ 4,065,000
Buildings	1,156,475	315,867	840,608
Buildings under life lease	1,726,060	719,965	1,006,095
Furniture and equipment	168,250	65,747	102,503
Computers	32,114	13,092	19,022
	\$ 7,147,899	\$ 1,114,671	\$ 6,033,228

- (a) Amortization for the year amounted to \$84,052 (2023 \$80,657). Amortization of buildings under life leases of \$22,716 (2023 - \$22,716) is included in property expenses. The buildings under life lease are leased to St. Patrick's Parish Housing Corporation under a 60year life lease.
- (b) Included in buildings are prepaid life leases costing \$318,060 (2023 \$318,060). During the year, the Pastoral Centre recorded amortization of prepaid life leases of \$5,642 (2023 \$5,642) that is included in property expenses.
- (c) The land and buildings are subject to mortgages and guarantees more specifically explained in note 9.
- (d) During the year the Pastoral Centre wrote off \$10,698 (2023 \$6,659) of fully amortized furniture and equipment and \$4,867 (2023 \$29,714) of fully amortized computers.

Notes to Financial Statements (continued)

Year ended December 31, 2024

### 3. Capital assets (continued):

(e) During 2024 the Pastoral Centre sold property for proceeds of \$600,000 with a book cost of \$273,292 resulting in a gain of \$326,707.

### 4. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities are government remittances payable of \$4,092 (2023 - \$39,139), which includes amounts payable for GST, workers' safety insurance and payroll related remittances.

#### 5. Deferred revenue and contributions:

	Deferred		Endowment	
	revenue - life	Deferred	accumulated	
	lease	contributions	interest	Total
-	10000	CONTRIBUTION	intoroot	rotar
Balance, December 31, 2022	\$ 1,186,267 \$	1,430,332 \$	84,384 \$	2,700,983
Amounts recognized as				
revenue in the year	(32,800)	(871,193)	(20,021)	(924,014)
Amounts received	-	876,312	-	876,312
Allocation of investment				
income (loss)	-	-	143,767	143,767
Balance, December 31, 2023	1,153,467	1,435,451	208,130	2,797,048
Amounts recognized as				
revenue in the year	(32,800)	(699,470)	(8,569)	(740,839)
Amounts received	-	968,523	-	968,523
Allocation of investment				
income	-	-	299,147	299,147
Balance, December 31, 2024	\$ 1,120,667 \$	1,704,504 \$	498,708 \$	3,323,879

Notes to Financial Statements (continued)

Year ended December 31, 2024

### 5. Deferred revenue and contributions (continued):

- (a) The deferred revenue life lease represents deferred revenue for a 60-year life lease of land and buildings granted to St. Patrick's Parish Housing Corporation. This deferred revenue is being recognized as revenue over the 60-year term of the lease at \$32,800 annually.
- (b) Deferred contributions represent unspent contributions, investment income externally restricted for spiritual and education purposes and restricted operating funding received that is related to subsequent periods. Included in deferred contributions is \$846,674 (2023 -\$671,680) in appeal funds collected that will be recognized in subsequent periods.

#### 6. Investment income:

Investment income earned and recorded in the statement of operations, is calculated as follows:

		2024		2023
Investment income	\$	1,772,618	\$	845,093
Bank interest	Ψ	222,495	•	320,809
		1,995,113		1,165,902
Externally restricted investment income deferred		(99,760)		(47,698)
Investment income allocated to funds held in trust		(313,424)		(150,308)
Endowment investment income deferred		(299,147)		(143,767)
	\$	1,282,782	\$	824,129

#### 7. Assets held in trust for others:

The Pastoral Centre holds \$1,880,319 (2023 - \$1,558,784) cash and investments in trust for other entities, which includes certain schools and parishes. Neither the trust assets, nor the offsetting trust liabilities, are included on the Statement of Financial Position.

The Pastoral Centre holds assets for the Diocese of Victoria Priests' Benevolent Fund totaling \$3,222,740 as at December 31, 2024 (2023 - \$2,647,461). As these assets (under administration by the Pastoral Centre) are managed and controlled by others they have not been included in these financial statements.

Notes to Financial Statements (continued)

Year ended December 31, 2024

#### 8. Restriction on net assets:

The net assets restricted for endowment purposes are all subject to externally imposed restrictions stipulating that the resources be maintained permanently. Investment income earned on the endowments of \$1,296,999 (2023 - \$1,275,302) is externally restricted for educational and spiritual purposes. During 2024, there were \$21,697 (2023 - \$nil) contributions received restricted for endowment purposes.

As at December 31, 2024, the Pastoral Centre internally restricted \$2,055,421 (2023 - \$1,733,096) of net assets. The funds comprise:

- (a) funds restricted for educational and spiritual purposes,
- (b) an insurance reserve
- (c) an indigenous truth and reconciliation reserve

These funds are not available for other purposes without approval of the Pastoral Centre. Interest earned on internally restricted funds is recorded in the Statement of Operations.

### 9. Guarantees and obligations:

The Bishop of Victoria, Corporation Sole has guaranteed the bank loans and obligations of The Catholic Independent Schools of the Diocese of Victoria. At December 31, 2024 and 2023 these liabilities were as follows:

	2024			2023	
Term loans Building expansion loan	\$	1,842,034 1,000,000	\$	2,139,482 1,000,000	
	\$	2,842,034	\$	3,139,482	

During 2023 the Board of Directors of the Sisters of St. Ann approved a motion that the building expansion loan would be forgiven in the amount of a further \$500,000 on January 1, 2025 and the remaining \$500,000 will be repayable effective on the same date. Interest of 2.75% per annum remained in place for the remaining term of the loan.

On January 7, 2025, \$500,000 was repaid by the Catholic Independent Schools of the Diocese of Victoria. On February 18, 2025, the Pastoral Centre was released as a guarantor of the building expansion loan as all amounts had either been repaid or forgiven as of that date.

Notes to Financial Statements (continued)

Year ended December 31, 2024

### 10. Defined contribution pension plan:

The Pastoral Centre contributes to a defined contribution plan that provides pension benefits to its employees. Participation in the plan is compulsory for all eligible employees. The Pastoral Centre and the employee each contribute 7% (2023 - 7%) of gross annual salary. In 2024, the Pastoral Centre contributed \$63,540 (2023 - \$92,260) to the plan.

### 11. Related party transactions:

Substantial portions of the Pastoral Centre's activities involve transactions with parishes and other religious organizations as described in note 1(a). The following significant related-party transactions occurred during the year:

The Pastoral Centre received revenue from various entities that are wholly owned by the Bishop of Victoria, Sole Corporation or are controlled and administered through a common finance committee. Related party revenues include parish and school assessments, certain donations, administration fees, and grants. Included in property income is lease income of \$32,800 (2023 - \$32,800) from a wholly owned affiliate. These transactions are recorded at the exchange amount, which is the amount agreed upon by the parties.

On January 1, 2024, the Pastoral Centre and the Catholic Independent Schools of the Diocese of Victoria reorganized the Central Office services provided to the schools, which resulted in the Pastoral Centre no longer recording School assessments as revenue nor School direct expenses, related administration and ministry and program expenses. School Central Office activity is now recorded on the Catholic Independent Schools of the Diocese of Victoria statement of operations.

#### 12. Allocated expenses:

Overhead costs of the Pastoral Centre totaling \$177,825 (2023 - \$165,754) have been allocated as follows:

	2024	2023
General Diocesan Ministries and programs School expenses Administration	\$ 74,094 29,637 - 74,094	\$ 44,005 17,602 24,937 79,210
	\$ 177,825	\$ 165,754

Notes to Financial Statements (continued)

Year ended December 31, 2024

### 12. Allocated expenses (continued):

Administration costs totaling \$626,580 (2023 - \$770,608) have been allocated as follows:

	2024			2023
Ministries and programs School expenses	\$	626,580 -	\$	473,878 296,730
	\$	626,580	\$	770,608

#### 13. Financial risks and concentration of risk:

#### (a) Currency risk:

The Pastoral Centre is exposed to financial risks as a result of exchange rate fluctuations and the volatility of these rates. Investments that trade in foreign markets are exposed to currency risk as the price in local terms on the foreign stock exchange is converted to Canadian dollars to determine fair value. The Pastoral Centre's overall currency positions are monitored on a periodic basis by the portfolio manager and managed by the Board quarterly.

### (b) Liquidity risk:

Liquidity risk is the risk that the Pastoral Centre will be unable to fulfil its obligations on a timely basis or at a reasonable cost. The Pastoral Centre manages its liquidity risk by monitoring its operating requirements. The Pastoral Centre prepares budget and cash forecasts to ensure it has sufficient funds to fulfil its obligations.

### (c) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Pastoral Centre is exposed to credit risk with respect to the accounts receivable. The Pastoral Centre assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts.

### (d) Interest rate risk:

The Pastoral Centre is not exposed to significant interest rate risk.

There have been no changes to the risk exposures from the prior year.

Notes to Financial Statements (continued)

Year ended December 31, 2024

### 14. Contingencies:

The Pastoral Centre is named as a defendant in twelve claims, ten of which have filed legal actions. Management works with legal counsel to assess the validity of the claims. The matters may be subject to negotiation and litigation over many years. Accordingly, management believes it is not possible at this time to determine the amount of loss, if any, or the timing of resolution of these matters. Should any amounts be ultimately payable, certain of the claims may be fully or partially recovered through its insurance carrier. No provision for losses has been reflected in the accounts of the Pastoral Centre for these matters.